

Corporate Governance



F-Secure Corporate Governance Statement

Corporate Governance at F-Secure

F-Secure corporate governance practices are based on applicable Finnish laws, the rules of Helsinki Stock Exchange (Nasdaq Helsinki Oy) and the regulations and guidelines of Finnish Financial Supervisory Authority as well as with the company's Articles of Association. This corporate governance statement (later simply referred to as 'statement') has been prepared in accordance with the Finnish Corporate Governance Code 2025 (publicly available at <http://cgfinland.fi/en/>) issued by the Securities Market Association of Finland.

Up-to-date information about F-Secure corporate governance is available on the company's investor website at <https://investors.f-secure.com/en>. This statement is issued separately from the Board of Directors' report, and is also available on the investor website, as well as is included in the 2025 Annual Report.

Governing bodies

The highest decision-making body in F-Secure is the General Meeting of Shareholders which elects the members of the Board of Directors. The Board of Directors is responsible for the administration of F-Secure Corporation and appropriate organization of its operations. The Board of Directors appoints the CEO. The CEO, assisted by the Leadership Team, is responsible for managing the company's business



and implementing its strategic and operational targets.

General Meeting of Shareholders

Under the Finnish Companies Act, shareholders exercise their decision-making power at the General Meeting.

The General Meeting is normally held once a year as an Annual General Meeting (AGM). The AGM decides on matters stipulated by the Articles of Association and the Finnish Companies Act, including:

- adoption of the Financial Statements
- distribution of profit for the year
- discharging the members of the Board of Directors and the President and CEO from liability
- selection of members of the Board
- the decision on the remuneration of the Board members
- approval of the Remuneration Policy and the Remuneration Report

- election of the auditor and sustainability reporting assurance provider and the decision on the auditor's and the sustainability assurance provider's remuneration, and
- other proposals submitted to General Meeting

Each share carries one vote in the General Meeting.

A shareholder may propose items to be included on the agenda provided they are within the authority of the General Meeting, and the Board of Directors has received the request in advance in accordance with the set schedule. The invitation to the AGM is published as a stock exchange release and is made available on the company's website.

2025:

In 2025, the Annual General Meeting of the company was held on 1 April 2025 at the company's headquarters in Helsinki, Finland.

Board of Directors

The Board of Directors is responsible for the administration of F-Secure Corporation and appropriate organization of its operations. The Board's operations, responsibilities and duties are based on the Finnish Companies Act and other applicable legislation and are supplemented by the Board Charter. These cover the following main areas:

- approving the strategy of F-Secure, overseeing its operations and annual budgets
- appointing and dismissing the President and CEO and the Chair of the Board
- approving any major investments, acquisitions, changes in corporate structure or other matters that are significant or far-reaching
- ensuring that the supervision of the company's accounting and financial management is duly organized
- ensuring that internal control and risk management systems are in place
- approving personnel policies and rewards systems
- preparing most matters to be handled at the General Meeting

The Board of Directors meets as frequently as necessary and according to the Board Charter at least five times during its term. The Board of Directors has quorum when more than half of the members are present. An annual self-assessment is carried out by the Board to evaluate its operations. The Board of Directors primarily strives at unanimous decisions. If a decision cannot be made unanimously, the decision will be made by voting and with single majority. If the votes are even, the Chair's vote is decisive.

In accordance with F-Secure's Articles of Association, the Board of Directors comprises three to seven members, who are elected at the Annual General Meeting for a period of office that extends to the end of subsequent AGM. The Board of Directors represents all shareholders.

Diversity is an essential part of F-Secure success. According to Diversity Principles established by the Board of Directors, an optimal mix of diverse backgrounds, expertise and experience strengthens the Board's performance and promotes creation of long-term shareholder value. The Diversity Principles of the Board of Directors aim to strive towards appropriately balanced gender distribution. At the Annual General Meeting in 2025 seven members representing five different nationalities were elected to the Board. The age structure of the Board members is 44–68 years and three Board members are female and four are male, and thus the underrepresented gender comprises 42.9% of all members of the Board. The Board members have international experience in different roles in global companies operating in different businesses and geographical market areas. More information on the educational and professional background of the Board members is available on chapter [Board of Directors 31 December 2025 \(see pages 07-15\)](#) of the Annual Report 2025.

To create openness, one member of the Board of Directors is proposed to be elected from among F-Secure personnel. An election is arranged annually for F-Secure personnel and each permanent F-Secure employee, except the people belonging to the company's Leadership Team, is eligible to stand as a candidate. The representatives of the Board of Directors interview persons who have obtained the highest number of votes in the elections and choose a candidate from amongst them to be proposed for election as a member of the Board by the Annual

General Meeting. Rachit Mittal was appointed to the Board of Directors from among the employees in 2025.

As an employee of the company, the Board member elected from among F-Secure personnel does not participate in any matters that relate to, for example, leadership appointment (or dismissal), remuneration or other terms of employment or service, or industrial action, as the Board may handle from time to time. Board member who is appointed to the Board from among the employees serves on the Board for a period of one year, until the end of next year's Annual General Meeting.

The majority of Board members are independent from the company and from its major shareholders. For a detailed description of the members of the Board of Directors and their shareholdings see the end of this statement.

2025:

In 2025, the Board of Directors held 14 meetings, 4 of which were held without convening. Audit Committee convened 5 times. Personnel and Nomination Committee convened 6 times.

Board of Directors and the Committee members' attendance at meetings in 2025

Members	Independence of the company	Independence of major shareholders	Board of Directors (meeting attendance)	Audit Committee (meeting attendance)	Personnel and Nomination Committee (meeting attendance)
Alessandro Adriani	Yes	Yes	Member (9/9) ¹⁾		Member (3/3)
Roxana Diaconescu	Yes	Yes	Member (9/9) ¹⁾		Member (3/3)
Pertti Ervi	Yes	Yes	Chair (14/14)	Member (5/5)	Chair (6/6)
Rachit Mittal	No ²⁾	Yes	Member (9/9) ³⁾		
Cornelia Schaurecker	Yes	Yes	Member (9/9) ¹⁾	Member (4/4)	
Petra Teräsaho	Yes	Yes	Member (14/14)	Chair (5/5)	
Thomas Jul	Yes	Yes	Member (5/5) ¹⁾		Member (3/3)
Katja Kuusikumpu	No ²⁾	Yes	Member (4/5) ³⁾		
Risto Siilasmaa	Yes	No ⁴⁾	Member (5/5) ¹⁾	Member (1/1)	Member (3/3)
Tommi Uitto	Yes	Yes	Member (14/14)		

1) Thomas Jul and Risto Siilasmaa served on the Board until the end of 2025 Annual General Meeting and Alessandro Adriani, Roxana Diaconescu and Cornelia Schaurecker have been serving on the Board since the 2025 Annual General Meeting.

2) Rachit Mittal was elected from among F-Secure personnel, according to the aforescribed process in 2025. In addition, Katja Kuusikumpu who had been appointed to the Board in 2024 served on the Board until the end of 2025 Annual General Meeting.

3) Excused from one meeting as employee Board member.

4) Risto Siilasmaa is the founder of F-Secure and on 31 December 2025 owned 34.36% of F-Secure shares.

Board Committees

The Board of Directors appoints from among itself the members and the Chairs of the committees. Each committee must have at least three members. The Board of Directors confirms the main duties and operating principles of each committee.

Audit Committee

The Audit Committee functions as a preparatory body, and the matters it addresses are brought to be decided on by the Board of Directors.

The Audit Committee monitors and evaluates risk management, internal controls, IT strategy and practices, financial and sustainability reporting as well as auditing and sustainability auditing. The Audit Committee also prepares a proposal for the election of an auditor to the Board of Directors and

regularly considers the need for a separate internal audit function. Members of the Audit Committee must have broad business knowledge, as well as sufficient expertise and experience with respect to the committee's area of responsibility and the mandatory tasks relating to auditing.

The majority of members of the Audit Committee shall be independent of the company and at least one member shall be independent of the company's significant shareholders. The Audit Committee invites experts to its meetings when necessary for the issues to be discussed. External auditors are permanent invitees to the meetings of the Audit Committee. Minutes of the Audit Committee meetings are made available for all members of the Board of Directors.

The Audit Committee convenes at least four (4) times a year as notified by the Chair of the Committee. Members of the Audit Committee are listed in the table above.

Personnel and Nomination Committee

The Personnel and Nomination Committee prepares material and instructs with issues related to the composition and compensation of the Board of Directors and remuneration of the other members of the top management of the company. The Committee prepares proposals to the General Meeting of Shareholders related to these matters.

The majority of the members of the Personnel and Nomination Committee shall be independent of the company. The Committee calls in experts to its meetings when necessary for the issues to be discussed. Minutes of the Personnel and Nomination

Committee meetings are made available for all members of the Board of Directors.

The Personnel and Nomination Committee convenes at least two times a year as notified by the Chair of the Committee. Members of the Committee are listed in the table above.

President and CEO

The Board of Directors appoints and may dismiss the President and CEO and decides upon the President and CEO's remuneration and other benefits in accordance with the Remuneration Policy. The CEO is responsible for the day-to-day management of the company. The CEO's main duties include:

- managing the business according to the instructions issued by the Board of Directors
- presenting the matters to be handled in the Board of Directors' meetings
- implementing the decisions made by the Board of Directors
- other duties determined in the Finnish Companies Act

2025:

Timo Laaksonen has been F-Secure President and CEO since 30 June 2022.

The biographical details of the President and CEO including the President and CEO's shareholdings are specified at the end of this statement. The remuneration of the President and CEO is specified in F-Secure Remuneration Policy and Report.

Leadership Team

The Leadership Team supports the President and CEO in the daily operative management of the company.

2025:

Current information on the F-Secure Leadership Team can be found on our website: https://investors.f-secure.com/en/investors/corporate_governance/leadership_team.

For descriptions of all members of the Leadership Team during 2025 and their roles, respective membership periods and shareholdings, see the end of this statement.

Internal control and risk management

Risk management

Risk management and internal control processes at F-Secure seek to ensure that risks related to the business operations of the company are properly identified, evaluated, monitored, mitigated and reported in compliance with the applicable regulations.

F-Secure Board of Directors defines the principles of risk management and internal controls which are followed within the company. The Audit Committee assists the Board in the supervision of F-Secure risk management process. The President and CEO is accountable for ensuring that the risk management principles are implemented and applied constantly and consistently across the organization, supported by the Corporate Development function.

The primary goal of F-Secure risk management principles is to empower the organization to identify and manage risks more effectively. The

potential negative impact and probability of different situations arising from business operations of the company, its markets, its customers, or its partners are monitored as part of the risk management process.

F-Secure promotes continuous risk evaluation by the company's personnel. The relevant operational risks identified through the risk management process are regularly reviewed by each function, including the twice a year review with the President and CEO and the Leadership Team, and the Audit Committee. Company's statutory auditor reviews risks part of each interim release (quarterly). Risk Management is an integrated part of F-Secure's governance and management, and the risk management process is aligned with the ISO-31000:2018 guidelines. The Audit Committee regularly evaluates the effectiveness of the risk management system.

Internal control

The purpose of Internal Control is to ensure that operations are effective and aligned with the strategy, and that financial reporting and management information is reliable and in compliance with applicable regulations and operating principles.

Internal control consists of all the guidelines, policies, processes, practices and relevant information about organizational structure that help ensure that the business conduct is in compliance with all applicable regulations. The purpose of internal control is also to ensure that accounting and financial information provides a true and accurate reflection of the activities and financial situation of the company.

The company constantly monitors its key financial processes linked to sales, revenue, costs and profitability as well as incoming and outgoing

payment transactions. If any inconsistencies appear, the issues are handled without delay. The company's finance department is responsible for the consistency and reliability of internal control methods. The finance team, led by the CFO, works in close cooperation with businesses, providing relevant data for business planning purposes and sales estimates. The team also regularly assesses and monitors the reliability of estimates and revenue recognition.

Internal audit

Audit Committee considers the need for and appropriateness of a separate Internal Audit function on a regular basis. To date, the Audit Committee has concluded that, due to the size, organizational structure and largely centrally controlled financial management of the company, a separate Internal Audit function is not necessary.

In the absence of an Internal Audit function, attention is paid to periodical review of the written guidelines and policies concerning accounting, reporting, documentation, authorization, risk management, internal control and other relevant matters across the company. Related controls are also tested from time to time. The guidelines and policies are coordinated by the company's finance team with active involvement by the legal team.

The absence of a separate Internal Audit function is considered when defining the scope of the company's external audit. Where necessary, the Internal Audit services will be purchased from an external service provider.

To facilitate transparency and exchange of information on Internal Audit related matters, the financial management team has frequent meetings with the auditors. The auditors also participate

in the meetings of the Audit Committee as permanent invitees.

The company has taken into use a Whistleblowing Channel for employees and other stakeholders to report any possibly corrupt, illegal, or other undesirable conduct.

Related party transactions

The Audit Committee defines the principles for monitoring and assessing F-Secure related party transactions. The definition of the related parties is based on IAS 24 standard. F-Secure collects information about its related parties on regular basis. The Board of Directors decides on related party transactions that are not conducted in the ordinary course of business of the company or are not implemented under arm's-length terms. Related party transactions are disclosed as part of financial statements according to the applicable legislation.

Insider management

F-Secure complies with the applicable legislation, including EU Market Abuse Regulation (MAR), the regulations of the Finnish Financial Supervisory Authority as well as Nasdaq Helsinki's Guidelines for Insiders. F-Secure has established its own insider policy to complement the regulation and guidelines above.

F-Secure maintains a list of all persons who have regular access to company's financial data. Due to the sensitive nature of financial information, persons having access to financial information before publication of an interim financial report or a year-end report shall be subject to a thirty (30) day trading restriction prior to publication of such report.

In addition, F-Secure maintains a project-specific insider list of any projects and events which, if

realized, would be likely to have a significant effect on the value of F-Secure share or other financial instruments, and which have been subject to delaying of disclosure in accordance with MAR.

F-Secure has decided not to include any persons as permanent insiders. All persons with inside information regarding a project will be included in the project specific insider list.

Persons discharging managerial responsibilities comprise the Board of Directors, the President and CEO and other members of the Leadership Team. These persons have a duty to notify F-Secure and the Finnish Financial Supervisory Authority of every transaction in their own account relating to Financial Instruments of F-Secure within three business days (after a cumulative threshold of EUR 20,000 per annum). The company publishes these notifications as stock exchange releases, as specified by MAR. All releases published on managers' transactions are available on the company's website.

Auditors

The auditor is elected by the Annual General Meeting for a term of service ending at the close of the next Annual General Meeting. The auditor is responsible for auditing the consolidated and parent company financial statements and accounting. The auditor reports to the Board of Directors or the Audit Committee at least once a year.

2025:

The Annual General Meeting held 1 April 2025 re-elected the audit firm PricewaterhouseCoopers Oy as the company's auditor with Authorized Public Accountant (APA) Samuli Perälä as the responsible auditor of F-Secure Corporation. The same audit firm was elected as sustainability reporting assurance provider for the financial year 2025.

F-Secure paid the auditor EUR 162 (159) thousand for the auditing services. In addition, F-Secure paid a total of EUR 117 (126) thousand for other advisory services unrelated to auditing. The other advisory services mainly concerned sustainability advisory and sustainability reporting assurance. Comparison period had also EUR 21 thousand for audit related fees and EUR 11 thousand for tax consulting.

31 DECEMBER 2025

Board of Directors



Pertti Ervi

Chair of the Board since 2022

Member of the Audit Committee since 2022
Chair of the Personnel and Nomination Committee since 2024

Finnish citizen
b. 1957, male

Main occupation: Independent management consultant and a professional board member

Key positions of trust

QPR Software Corporation, Chair of the Board of Directors since 2021

Pointsharp Holding AB, member of the Board of Directors since 2021

Efecte Corporation, Chair of the Board of Directors between 2011 and 2024. Member of the Board of Directors between 2008 and 2024

WithSecure, member of the Board of Directors between 2003 and 2023, Chair of the Board between 2004 and 2006 and Chair of the Audit Committee between 2008 and 2022

Mintily Oy, founding member and Chair of the Board of Directors between 2017 and 2022

Teleste Corporation, member of the Board of Directors between 2009 and 2020, Chair between 2017 and 2020

Comptel Corporation, Chair of the Board of Directors between 2011 and 2017

Stonesoft Corporation, Chair of the Board of Directors between 2004 and 2007

Primary working experience

Computer 2000 AG, Co-CEO and member of the Executive Board between 1995 and 2000

Computer 2000 Finland Corporation, Co-founder and CEO between 1983 and 1995

Education

Ervi holds a Bachelor of Science degree in electronics and several management studies.

Holdings at the end of December 2025: number of shares 140,232, holding 0.08%



Alessandro Adriani

Board member since 2025

Member of the Personnel and Nomination Committee since 2025

Italian citizen
b. 1971, male

Main occupation: Independent Board Member,
Professor in Economics and Digital

Key working experience

British Telecom, London, SVP Sales To and Through Channels / Global System Integrators and Communication Service Providers from 2020 to 2024

Deutsche Telekom, Frankfurt, MD Sd-Wan / SASE at T-Systems International, ngena from 2016 to 2020

Singapore Telecom International, Singapore, CEO at Bridge - Enterprise Managed Mobility, IoT and Roaming from 2012 to 2015

Vodafone Group, London, VP at Vodafone Sales and Services / Partner Markets - Enterprise Managed Mobility, IoT and Roaming from 2002 to 2012

Arthur D Little, Milan, Senior Consultant at Tech, ICT, Media and Entertainment Practice - M&A from 2000 to 2002

TIM International, Rome, M&A Financial Analyst from 1998 to 2000.

Education

Adriani holds MBAs from CUOA Business School and Henley Business School along with a BA in Economics from Siena University and Reading University.

Holdings at the end of December 2025: number of shares 9,362, holding 0.01%



Roxana Diaconescu

Board member since 2025

Member of the Personnel and Nomination Committee since 2025.

Romanian citizen
b. 1974, female

Main occupation: CTO, SilverRail Technologies

Primary working experience

Meta, Engineering Leadership from 2020 to 2021

Sysdig, Senior Director, Engineering from 2019 to 2020

Uber, Engineering Leadership from 2016 to 2018

Cloudera, Engineering Leadership from 2016 to 2016

Expedia, Engineering Leadership from 2013 to 2015

Markit, VP Software Engineering from 2008 to 2013

Yahoo!, Senior Software Engineer from 2006 to 2008

Caltech (California Institute of Technology), Postdoctoral Researcher from 2004 to 2006

UCI (University of California, Irvine), Postdoctoral Researcher from 2003 to 2004

Stanford University, Visiting Researcher from 2021 to 2021

Education

Diaconescu has a Masters degree from the University Politehnica Bucharest and a doctorate in computer science from Norwegian University of Technology and Natural Science (NTNU).

Holdings at the end of December 2025: number of shares 9,362, holding 0.01%



Cornelia Schaurecker

Board member since 2025

Member of the Audit Committee since 2025.

Austrian citizen
b. 1977, female

Main occupation: CEO Innotech AI Consulting (Senior Executive Advisor for Applied AI Initiative, Bain & Company, Airbus and others).

Primary working experience

VODAFONE Group: Global Group Director Big Data & AI, London, UK from 2019 to 2023

BMW Group: Vice President IT (CIO) EMEA Region, Munich, Germany from 2017 to 2019

VW Group: Founder & Director VW Group Data:Lab, Munich, Germany from 2013 to 2017

VW Group UK: CIO VW Group UK (all National Sales Company brands); Milton Keynes, UK from 2012 to 2013

AUDI AG: Diverse Commercial/IT-Mgt. positions Ingolstadt, Germany from 2000 to 2012:

- Head of IT Internat. Sales/Own Retail, CRM, Websites from 2006 to 2012
- Head of IT & Organisation Strategy, IT Governance from 2005 to 2006
- Chief of Staff to Group CIO Audi/Seat/Lamborghini from 2002 to 2004
- CRM & Retail Marketing: Mgt. Audi PartnerNet (Extranet) from 2000 to 2002

Education

Schaurecker holds a Master's Degree in International Business from Johannes Kepler University Linz, Austria, and a Master of Science (Economics) Degree („Industrieökonom“) from Hanken Swedish School of Economics and Business Administration, Finland, along with studies at University of Hohenheim, Stuttgart and Oxford University's Saïd Business School (Artificial Intelligence postgraduate programme).

Holdings at the end of December 2025: number of shares 9,362, holding 0.01%



Petra Teräsaho

Board member since 2022

Chair of the Audit Committee since 2022.

Finnish citizen
b. 1966, female

Main occupation: CFO of Transmeri Group

Key positions of trust

Paulig Group, member of the Board of Directors since 2020, and Chair of Audit Committee

Solar Foods, member of the Board of Directors since 2025, and Chair of Audit Committee

Primary working experience

Valmet Automotive, CFO between 2023 and 2024

Enfo Group, CFO 2022

Stora Enso, Senior Vice President, Group Controller between 2016 and 2022

Outotec Group, Vice President Group Controller between 2014 and 2015

Nokia Corporation between 1993 and 2014, Several leadership roles in Finance, Marketing, Strategy & Business Development, e.g.

- CFO of Nokia Mobile Phones operations in India between 2007 and 2012
- Finance Director, Mobile Phones & Nokia Strategic Marketing between 2004-2007
- Head of Developer Business Marketing, Mobile Phones between 2003-2004
- Head of Business Planning of Mobile Applications unit between 2000 and 2001
- Head of Value-Based Marketing (Nokia Networks) between 1999 and 2000
- Accounting Manager (Network Systems) between 1996 and 1998
- Nokia Group Accounting, Financial Analyst between 1993 and 1996

United Paper Mills France SA, Paris France, Controller between 1991 and 1993

Education

Teräsaho holds a Master of Science in Accounting and Finance.

Holdings at the end of December 2025: number of shares 33,873, holding 0.02%



Tommi Uitto

Board Member since 2024

Finnish citizen
b. 1969, male

Main occupation: Nokia, President,
Mobile Networks

Key positions of trust

Technology Industries of Finland, member of the Board, and member of Working Committee since 2024

Primary working experience

Nokia Mobile Networks, President, 2018–2025

Nokia Mobile Networks, Senior Vice President, Global Product Sales, 2015–2018

Nokia Networks, Senior Vice President, West Europe, Customer Operations, 2013–2015

Nokia Siemens Networks, Head of Global 4G/LTE Radio Access Business Line, Mobile Broadband, 2011–2012

Nokia Siemens Networks, Head of Product Management, Network Systems, 2009–2010

Nokia Siemens Networks, Head of WCDMA/HSPA and Radio Platforms Product Management, 2007–2008

Nokia Networks, General Manager, Radio Controller Product Management, 2005–2007.

Nokia Networks, Director, Sales & Marketing (Lead Sales Director), France Telecom/Orange 2002–2005

Nokia Networks, Operations Director, Northeast Europe, Central & Eastern Europe and Middle East, 1999–2002

Nokia Networks, Manager, Product Business Management and Logistics, Cellular Transmission, 1996–1999

Valmet Logging Americas Inc., Director, Production and Development, 1994–1995

Education

Uitto holds a degree of Master of Science in Industrial Management from Aalto University and a degree of Master of Science in Operations Management from Michigan Technological University.

Holdings at the end of December 2025: number of shares 17,325, holding 0.01%



Rachit Mittal

Board member since 2025

Indian citizen
b. 1981, male

Main occupation: Director of Engineering, Scam Protection at F-Secure

Primary working experience

F-Secure, Senior Engineering Manager between 2023 and 2024

Lookout Inc, Senior Software Engineering Manager between 2022 and 2023

Lookout Inc, Senior Staff Software Engineer between 2020 and 2021

Motorola Mobility (Lenovo), Software Development Manager between 2017 and 2020

Motorola Mobility (Lenovo), Senior Staff Software Engineer between 2014 and 2017

Motorola Mobility (Google), Senior Staff Software Engineer between 2012 and 2014

Motorola Mobility, Lead Software Engineer between 2011 and 2012

Motorola Inc, Lead Software Engineer between 2010 and 2011

Motorola Inc, Senior Software Engineer between 2007 and 2010

Motorola Inc, Software Engineer between 2004 and 2007

Education

Mittal holds a Bachelor of Engineering degree in Computer Science and Engineering.

Holdings at the end of December 2025: number of shares 2,964, holding 0.00%

31 DECEMBER 2025

Leadership Team



Timo Laaksonen

President and Chief Executive Officer since 2022

Finnish citizen
b. 1961, male

Primary working experience

WithSecure, Executive Vice President of Consumer Security, and various executive positions in F-Secure between 2012 and 2022

Tecnotree, Chief Commercial Officer between 2010 and 2012

Xtract, CEO between 2008 and 2010

First Hop, CEO between 2001 and 2008.

Sonera SmartTrust, Executive Vice President between 1998 and 2001

Teamware Group, Regional Business Manager and Vice President between 1993 and 1998

ICL Travel Systems, Marketing Manager between 1992 and 1993

Nokia Data, Sales and Business Development Manager between 1986 and 1991

Key positions of trust

Finnish Information Security Cluster (FISC), member of the Board since 2024

Helsinki Region Chamber of Commerce, member of the Commission between 2024 and 2025

Broadband Forum Executive Advisory Board member between 2023 and 2024

Finnish American Chamber of Commerce in New York, member of the Board of between 2018 and 2019.

Broadband Multimedia Marketing Association (USA), a member of the Board of Directors between 2018 and 2019

Education

Laaksonen holds a Master of Science degree in Economics and Business Administration.

Holdings at the end of December 2025: number of shares 49,986, holding 0.03%



Richard Larcombe

Chief Marketing Officer since 2022

British citizen
b. 1974, male

Primary working experience

WithSecure, Vice President of Global Marketing between 2019 and 2021

ismybillfair.com, co-founder and Chief Marketing Officer between 2017 and 2019

Tesco Bank, Brand and Marketing Director between 2015 and 2017

Virgin Media, Chief Marketing Officer and Director of Advertising and Sponsorship between 2010 and 2015

The Times, Sunday Times and Times Online, Head of Marketing between 2004 and 2010

AMV BBDO, Account Director between 1998 and 2004

Grey, Account Director between 1996 and 1998

Education

Larcombe holds a degree in Psychology (BA Hons).

Holdings at the end of December 2025: number of shares 15,100 holding 0.01%



Nina Lehto

Senior Vice President, Services since 2024

Finnish citizen
b. 1976, female

Primary working experience

Nokia, Head of Mediation Business Line, and various other positions between 2018 and 2024

Comptel, VP, Delivery & Support, and various other positions between 2006 and 2017

Roschier, Attorneys, Lawyer between 2002 and 2006

Education

Lehto holds a Master of Laws degree.

Holdings at the end of December 2025: number of shares 3,556, holding 0.00%



Antero Norkio¹⁾

Senior Vice President, Corporate Development since 2022

Finnish citizen
b. 1972, male

¹⁾ After the reporting period, on 13 January 2026, it was announced that Antero Norkio will leave the company on 30 January 2026.

Primary working experience

WithSecure, Vice President Product Management (Consumer Business), and various other positions between 2011 and 2022

Airwide Solutions, Head of Global Channel Partners and Director of Product Management between 2002 and 2011 (including the acquisition of First Hop 2007)

Taika Technologies, Vice President of Product Management between 2001 and 2002

Sonera SmartTrust, Director of Product Management between 1997 and 2001

Education

Norkio holds a Master of Science degree in Industrial Engineering and Management (Strategy and International Business).

Holdings at the end of December 2025: number of shares 70,017, holding 0.04%



Bruno Rodriguez

Chief Revenue Officer since 2024

Spanish citizen
b. 1973, male

Primary working experience

Bitdefender, Global VP Sales Service Providers and Technology Licensing and Strategic Partnerships Director between 2012 and 2024

Panda Security, Global Product Management Director, Global Business Development Director, Business Unit Director and other positions between 2006 and 2012

Euskaltel, Business Development Manager between 2000 and 2006

Education

Rodriguez holds a Master of Science degree in Business Administration and a Bachelor Degree in Computer Engineering.

Holdings at the end of December 2025: number of shares 0



Sari Somerkallio¹⁾

Chief Financial Officer since 2022

Finnish citizen
b. 1972, female

¹⁾ On 18 December 2025 it was announced that Sari Somerkallio will leave the company and remain at F-Secure until 30 April, 2026

Primary working experience

WithSecure, Head of Finance in Consumer Security from February to June 2022

Fiskars Group, several manager and VP positions such as Vice President of Business Finance, Senior Vice President of Finance & Business Development, and Manager of Development Projects between 2008 and 2021

Wärtsilä Corporation, Project Manager and Process Manager between 2002 and 2008

Wärtsilä Corporation, Investor Relations Manager between 1999 and 2002

Merita Stockbrokers, Analyst between 1997 and 1999

Interbank, Analyst between 1996 and 1997

Key positions of trust

Aktia Bank, member of the Board of Directors and Chair of Audit Committee since 2025

Education

Somerkallio holds a Master of Science degree in Mathematics and a Master of Science degree in Economics (Finance).

Holdings at the end of December 2025: number of shares 20,099, holding 0.01%



Kaisa Tikka-Mustonen

Chief People Officer since September 2024

Finnish citizen
b. 1978, female

Primary working experience

Helvar, Chief People Officer between 2020 and 2024

Nordcloud, VP, Talent Acceleration & People Operations between 2018 and 2020

Nets Group, Merchant Services, HR Director between 2015 and 2018, HR Business Partner between 2014 and 2015

Tieto, various Human Resources positions between 2007 and 2013

Education

Tikka-Mustonen holds a master's degree in Education.

Holdings at the end of December 2025: number of shares 2,134, holding 0.00%



TL Viswanathan

Chief Product Officer since 2023

Indian citizen
b. 1979, male

Primary working experience

F-Secure, Vice President, Embedded security, 2022

Nokia, Head of Digital Operations Portfolio, between 2018 and 2022

Comptel, Director & Vice President Global Alliances, between 2014 and 2018

Oracle, Senior Account Manager APAC, between 2013 and 2014.

Nokia Siemens Networks, various leadership and business development roles for Applications, Systems integration business between 2006 and 2013

Siemens Communications, Solution Consultant between 2000 and 2006

Education

Viswanathan holds a Master's degree in Business Administration (International Business).

Holdings at the end of December 2025: number of shares 5,883, holding 0.00%



Santeri Kangas

Chief Technology Officer (CTO) since 2025

Finnish citizen
b. 1971, male

Primary working experience

CUJO AI, CTO between 2018 and 2025

Omada A/S, CTO between 2016 and 2018

Flexera Software LLC, Vice President and Chief Architect between 2015 and 2016

Secunia ApS, CTO in 2015

F-Secure Corporation, several technology leadership positions including CTO, Chief Architect, VP Research, and VP Technology between 1999 and 2015

Education

Santeri Kangas holds a Master of Science degree in Business Administration and a Bachelor Degree in Information Technology.

Holdings at the end of December 2025: number of shares 0